

Appendix L

Stakeholders Identified, Concerns Raised and Engagement Techniques

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
Level One Stakeholders		
Project Neighbours, i.e., Residents within 3 km of Project site	<ul style="list-style-type: none"> • Dust • Noise • Truck traffic • Aesthetics • Loss of access to part of the headland • Impacts on water quality • Light emissions • Impacts on flora and fauna • Odours from spontaneous combustion and equipment fumes • Devaluation of property • Employment opportunities 	<ul style="list-style-type: none"> • Mail drop and offer to meet with them personally • Home visit to Myrna Murphy on June 22, 2006 • Donkin Link Newsletters • Community presentations/ meetings in 2006/07. • Schooner Pond Beach Sweep event and display boards • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • CLC representation • Open house session(s) • Survey/feedback form at Open House(s) • Donkin Community Meeting on October 16, 2008
Defined Project Community (Residents of Donkin, Port Morien, and Port Caledonia)	<ul style="list-style-type: none"> • Dust • Noise • Truck traffic • Aesthetics • Loss of access to part of the headland • Impacts on water quality • Light emissions • Impacts on flora and fauna • Odours from spontaneous combustion and equipment fumes • Devaluation of property • Employment opportunities 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentation/meetings in 2006/07. • Schooner Pond Beach Sweep event and display boards • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • CLC representation(s) • Open house session (s) • Survey/feedback form at Open House(s) • Donkin Community Meeting on October 16, 2008
Project Employees	<ul style="list-style-type: none"> • Health and safety • Employment equity and stability • General information on the project's operation and planning • Environmental and social performance 	<ul style="list-style-type: none"> • XCDM Induction meeting • Tool Box Sessions • Trigger Action Response Plans (TARPs) • Hazard Communication Board
Project Contractors	<ul style="list-style-type: none"> • Health and safety • Employment equity and stability • General information on the project's operation and planning • Environmental and social performance 	<ul style="list-style-type: none"> • XCDM Induction meeting • Tool Box Sessions • TARPs • Hazard Communication Board
Donkin Project CLC	<ul style="list-style-type: none"> • Project environmental and operational performance updates • Opportunity for input into Project planning decision that 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Schooner Pond Beach Sweep event and display boards • Community presentation/meeting in

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
	<ul style="list-style-type: none"> may affect neighbouring communities • Support and contributions for neighbouring community events 	<p>2006/07.</p> <ul style="list-style-type: none"> • 12 CLC meetings to date • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s) • Donkin Community Meeting on October 16, 2008
Port Morien Wildlife Association	<ul style="list-style-type: none"> • Project environmental and operational performance updates • Opportunity for input into Project planning decision that may affect local wildlife • Support and contributions for wildlife conservation and rehabilitation 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Schooner Pond Beach Sweep event involvement • Community presentations /meetings held on June 4 and 21, 2006 • Representation on the project CLC • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s) • Donkin Community Meeting on October 16, 2008
Local naturalists Kathy and Allen Murrant	<ul style="list-style-type: none"> • Project environmental and operational performance updates • Opportunity for input into Project planning decision that may affect neighbouring communities • Support and contributions for avian habitat conservation and impact mitigation • Access to the headland for birding 	<ul style="list-style-type: none"> • Community presentations /meetings in 2006/07. • Schooner Pond Beach Sweep event involvement - avian data incorporated into ecological display board • Meetings with ornithologist and CBCL team members • Field visits on Donkin peninsula with ornithologist • Donkin Link Newsletters • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s) • Donkin Community Meeting on October 16, 2008
Donkin-Port Caledonia Rural Development Association	<ul style="list-style-type: none"> • Project environmental and operational performance updates • Opportunity for input into any Project planning decision that may affect neighbouring communities • Support and contributions for neighbouring community events • Economic development opportunities 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Schooner Pond Beach Sweep event involvement • Community presentations/meetings • Representation on the project CLC • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
		<ul style="list-style-type: none"> Hosted community meeting on October 16, 2008.
Port Morien Economic Development Association	<ul style="list-style-type: none"> Project environmental and operational performance updates Opportunity for input into any Project planning decision that may affect neighbouring communities Support and contributions for neighbouring community events Socio-economic impacts and opportunities 	<ul style="list-style-type: none"> Donkin Link Newsletters Schooner Pond Beach Sweep event involvement Community presentations/meetings Representation on the Project CLC XCDM drop-in policy and centre at Glace Bay office Issue tracking and response system Open house session(s) Survey/feedback form at Open House(s)
First Nations: Membertou, Chapel Island, Eskasoni, Waycobah, Wagmatcook NS Native Council Union of Nova Scotia Indians, and Confederacy of Mainland Mi'kmaq	<ul style="list-style-type: none"> Project environmental and operational performance Disturbance of traditional fishing, hunting and gathering sites Fish habitat Disturbance of cultural sites Employment opportunities 	<ul style="list-style-type: none"> Archaeological Resource Impact Assessment Mi'kmaq Ecological Knowledge Study Meeting with representatives of Membertou First Nation to introduce the project Issue tracking and response system Open house session(s) Circulation of newsletters
Residents along and Trucking Route drivers (Brookside St. Dominion Street and Wilson's Road)	<ul style="list-style-type: none"> Volume of traffic Noise Dust Safety/Need for sidewalks 	<ul style="list-style-type: none"> Donkin Link Newsletter Posted invitation to Donkin Community Meeting on October 16, 2008 Questionnaire/feedback form XCDM drop-in policy and centre at Glace Bay office
Citizens Against Strip Mining – Port Morien	<ul style="list-style-type: none"> Any change in Project scope to include strip-mining 	<ul style="list-style-type: none"> Donkin Link Newsletters Community presentation/meetings XCDM drop-in policy and centre at Glace Bay office Issue tracking and response system Open house session(s) Survey/feedback form at Open House(s)
Donkin Fire Department	<ul style="list-style-type: none"> Health and safety Emergency preparedness Support and fundraising contributions 	<ul style="list-style-type: none"> Donkin Link Newsletters Community presentation/meetings in 2006/07. Emergency service providers for the Project site Schooner Pond Beach Sweep event involvement XC Christmas dinner involvement XCDM drop-in policy and centre at Glace Bay office Issue tracking and response system Open house session(s) Survey/feedback form at Open House(s) Donkin Community Meeting on October

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		16, 2008
Port Morien Fire Department	<ul style="list-style-type: none"> • Health and safety • Emergency preparedness • Support and fundraising contributions 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentations/meetings • Emergency service providers for the Project site • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
CB Regional Municipality	<ul style="list-style-type: none"> • Project environmental and operational performance updates • Employment opportunities • Support for local businesses • Socio-economic impacts and opportunities 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentations/meeting to CBRM Councillors • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
NS Department of Environment and Labour Peter Weaver, P.Eng Environmental Monitoring and Compliance	<ul style="list-style-type: none"> • Project environmental and operational performance updates • Environmental compliance and protection • Water quality • Wetland conservation • Compliance with environmental permits once granted 	<ul style="list-style-type: none"> • Meeting and ongoing communications on monitoring results of tunnel dewatering program • Donkin Link Newsletters • Open house session(s) • Environmental assessment and permitting process
NS Department of Natural Resources Terry Power Regional Wildlife Biologist	<ul style="list-style-type: none"> • Management of flora and fauna, Species at Risk, and wetland conservation • Compliance with environmental permits once granted 	<ul style="list-style-type: none"> • Meeting and on-going communications on monitoring results of tunnel dewatering program • Donkin Link Newsletters • Open house session(s) • Environmental assessment and permitting process
NS Department of Transportation and Public Works Bernie Murphy	<ul style="list-style-type: none"> • Project site access road • Compliance with access road permit • Truck traffic and route planning • Road conditions 	<ul style="list-style-type: none"> • Access road permitting application and approval process • Open house session(s)
Nova Scotia Power Inc.	<ul style="list-style-type: none"> • Electricity to project site 	<ul style="list-style-type: none"> • Meeting and consultations on power supply to site
Environment Canada Andre Gauthier Refineries/Metal Finishing Environmental Engineer Pollution Control	<ul style="list-style-type: none"> • Marine water quality • Species at Risk 	<ul style="list-style-type: none"> • Meeting and on-going communications on monitoring results of tunnel dewatering program • Open house session • Environmental assessment and permitting process
CEAA	<ul style="list-style-type: none"> • Project environmental 	<ul style="list-style-type: none"> • Meeting and on-going communication

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Bill Coulter Derek McDonald	assessment and operational performance,	during environmental assessment process.
Fisheries and Oceans Canada Lorne Penny Habitat Assessor	<ul style="list-style-type: none"> • Fish habitat protection and fisheries • Marine Species at Risk 	<ul style="list-style-type: none"> • Meeting and ongoing communications on monitoring results on tunnel dewatering program • Open house session(s) • Environmental assessment and permitting process
Transport Canada	<ul style="list-style-type: none"> • Maine vessel navigation and infrastructure 	<ul style="list-style-type: none"> • Discussions regarding marine outfall during early planning stages of tunnel dewatering design process
LEVEL TWO STAKEHOLDERS		
Port Morien / False Bay Fishermen's Association	<ul style="list-style-type: none"> • Project environmental and operational performance updates • Opportunity for input into any Project planning decision that may affect marine water quality and fish habitat or fisheries • Socio-economic impacts • Economic development opportunities 	<ul style="list-style-type: none"> • Community presentation/meetings held on June 20, 2006 • Meetings on dewatering program • Donkin Link Newsletters • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Port Morien Harbour Authority	<ul style="list-style-type: none"> • Marine navigation 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentation/meetings • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Local 6 – Fishermen's Union and Crab Fishermen	<ul style="list-style-type: none"> • Project environmental and operational performance • Marine water quality • Fish habitat or fisheries • Socio-economic impacts 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentation/meetings • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Sierra Club of Canada – Cape Breton	<ul style="list-style-type: none"> • Project environmental and operational performance • Climate change 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Open house sessions • Issue tracking and response system
ACAP Cape Breton	<ul style="list-style-type: none"> • Project environmental and operational performance 	<ul style="list-style-type: none"> • Support provided for the Schooner Pond Beach Sweep • Donkin Link Newsletters • Open house sessions • Issue tracking and response system
Ecology Action Centre	<ul style="list-style-type: none"> • Project environmental and operational performance • Climate change 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Open house sessions • Issue tracking and response system

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
CBU Researcher: Barb Glassy	<ul style="list-style-type: none"> • Access to Donkin Headland for proposed Kittiwake monitoring program 	<ul style="list-style-type: none"> • Community presentations /meetings • Follow-up correspondence via email. • Donkin Link Newsletters • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Cape Breton University/ Nova Scotia Community College	<ul style="list-style-type: none"> • Project environmental and operational performance • Employment through research opportunities • Scholarships and mining program development 	<ul style="list-style-type: none"> • Donkin Link Newsletter • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
East Cape Fishermen's Association	<ul style="list-style-type: none"> • Project environmental and operational performance • marine water quality • fish habitat or fisheries • Socio-economic impacts 	<ul style="list-style-type: none"> • Phone contact • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Eastern Nova Scotia Mobile Gear Association	<ul style="list-style-type: none"> • Project environmental and operational performance • Marine water quality • Fish habitat and fisheries • Socio-economic impacts 	<ul style="list-style-type: none"> • Phone contact • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Enterprise Cape Breton	<ul style="list-style-type: none"> • Project environmental and operational performance • Employment opportunities 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Cape Breton Partnership	<ul style="list-style-type: none"> • Project environmental and operational performance • Employment opportunities 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Cape Breton County Economic Development Association	<ul style="list-style-type: none"> • Project environmental and operational performance • Employment opportunities 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
Cape Breton Island Building & Construction Trades Council	<ul style="list-style-type: none"> • Project environmental and operational performance • Employment opportunities 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
International Union of Operating Engineers Local 721-721 B	<ul style="list-style-type: none"> • Project environmental and operational performance • Employment opportunities 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Labourers' International Union of North America Local 1115	<ul style="list-style-type: none"> • Project environmental and operational performance • Employment opportunities 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Citizens Against Strip Mining – Boularderie	<ul style="list-style-type: none"> • Change in project scope to include strip-mining 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Donkin Legion and Ladies Auxiliary	<ul style="list-style-type: none"> • Project environmental and operational performance • Support and fundraising contributions to community events 	<ul style="list-style-type: none"> • Donkin Link Newsletter • Community presentation/meeting • Providing meeting facilities and refreshments for project meetings • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Port Morien Legion and Ladies Auxiliary	<ul style="list-style-type: none"> • Project environmental and operational performance • Support and fundraising contributions to community events 	<ul style="list-style-type: none"> • Donkin Link Newsletter • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Glace Bay High School	<ul style="list-style-type: none"> • Project environmental and operational performance • Future career and employment opportunities 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s)

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
		<ul style="list-style-type: none"> • Survey/feedback form at Open House(s)
Cape Breton Regional Police Department	<ul style="list-style-type: none"> • Health and safety 	<ul style="list-style-type: none"> • Survey/feedback form at Open House(s) • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Marconi ATV club	<ul style="list-style-type: none"> • Access to Donkin Headland 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Media Cape Breton Post Chronicle Herald CBC TV and Radio ATV Global	<ul style="list-style-type: none"> • Operational, environmental and social performance • Management of environmental and social impacts 	<ul style="list-style-type: none"> • Press releases • Radio and television interviews
Gowrie Home School Assoc.	<ul style="list-style-type: none"> • Project environmental and operational performance 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Donkin Citizen's Brass Band	<ul style="list-style-type: none"> • General interest due to mining history • Economic opportunity for local area • Project environmental and operational performance updates • Support and fundraising contributions to community events 	<ul style="list-style-type: none"> • Community presentation/meeting • Participated in the Schooner Pond Beach Sweep • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Queen Victoria Rebekah Lodge	<ul style="list-style-type: none"> • General interest due to mining history • Economic opportunity for local area 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
St. Mary's Parish, Port Caledonia	<ul style="list-style-type: none"> • Project environmental and operational performance 	<ul style="list-style-type: none"> • Donkin Link Newsletters • Co-organizer of the XCDM Christmas Dinner event • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system
St. Luke's United Church, Donkin	<ul style="list-style-type: none"> • Support and fundraising contributions to community events 	
St. Gregory's Catholic Church, Donkin		

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
St. Paul's Guild, Port Morien		<ul style="list-style-type: none"> • Open house session(s) • Survey/feedback form at Open House(s)
St. Luke's Anglican Church, Donkin		
LEVEL THREE STAKEHOLDERS		
YMCA Career and Employment Resources	<ul style="list-style-type: none"> • Project environmental and operational performance • employment opportunities for program users 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Birch Grove, Dominion, Tower Road, Reserve Mines and Glace Bay Fire Departments	<ul style="list-style-type: none"> • Project environmental and operational performance • Health and safety plans 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Dominion Legion	<ul style="list-style-type: none"> • General interest due to mining history • Economic opportunity for local area 	<ul style="list-style-type: none"> • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Glace Bay Seniors and Pensioners Club	<ul style="list-style-type: none"> • General interest due to mining history • Economic opportunity for local area 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Glace Bay Kinsmen	<ul style="list-style-type: none"> • General interest due to mining history • Economic opportunity for local area 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Men of the Deep Choir	<ul style="list-style-type: none"> • General interest due to mining history • Economic opportunity for local area • Support and fundraising contributions 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Cape Breton Miners Museum	<ul style="list-style-type: none"> • General interest due to mining history • Economic opportunity for local area 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Glace Bay Heritage Museum/Society	<ul style="list-style-type: none"> • General interest due to mining history • Economic opportunity for local 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office

<i>Stakeholder</i>	<i>Potential issues of Concern/Focus</i>	<i>Community Engagement Techniques</i>
	area	<ul style="list-style-type: none"> • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
Glace Bay Historical Society	<ul style="list-style-type: none"> • General interest due to mining history • Economic opportunity for local area 	<ul style="list-style-type: none"> • Community presentation/meeting • XCDM drop-in policy and centre at Glace Bay office • Issue tracking and response system • Open house session(s) • Survey/feedback form at Open House(s)
St John Ambulance	<ul style="list-style-type: none"> • Project environmental and operational performance • Support and fundraising contributions to community events 	<ul style="list-style-type: none"> • Participated in the Schooner Pond Beach Sweep Event • Donation made in thanks for their support