How's Work Going?

Nova Scotia Government Survey Results 2017

Public Prosecution Service



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At a Glance

From May 11th to June 16th, 64% of Nova Scotia Government employees completed the 2017 How's Work Going survey and provided feedback about their work experience. 32% of Public Prosecution Service employees completed the survey.

The 2017 Engagement Index for the Public Prosecution Service is 61. The table below provides employee responses to the seven questions used to calculate the engagement index with a comparison to the Nova Scotia Government overall results.

		2017	Nova Scotia
	Overall Engagement Index ⁱ	61	57
1	I am inspired to give my very best	74	70
2	I am satisfied with my department	56	49
3	Overall, I am satisfied with my work as a Government of Nova Scotia employee	69	60
4	Overall, I feel valued as a Government of Nova Scotia employee	47	46
5	I am proud to tell people I work for the Government of Nova Scotia	61	59
6	I would recommend the Government of Nova Scotia as a great place to work	60	55
7	I would prefer to stay with the Government of Nova Scotia, even if offered a similar job elsewhere	62	58

An Engagement Index of 60 or above indicates an Engaged Workforce

Nova Scotia's highest engagement index was 74 in 2009

Highlights

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Introduction

The Public Service Commission, on behalf of the Nova Scotia Government, conducts the bi-annual How's Work Going survey. The survey gathers feedback on the employee work experience, measures employee engagement and monitors change over time.

The How's Work Going survey program has provided leadership with important information that has enabled the organization to better understand the work environment, start conversations and test and implement programs and strategies, based on the feedback received from employees.

In 2017, Nova Scotia updated the How's Work Going survey and significantly decreased the number of questions to better reflect and measure key elements of the work environment. A draft survey was created and focus sessions were held with leaders from across the province to test the new survey.

Nova Scotia's Employee Engagement Model

The How's Work Going survey program is developed based on the Nova Scotia Engagement Model. The model measures key elements in the work environment and drivers of engagement that have a significant impact on an employee's work experience and engagement. The Nova Scotia model is based on the Canadian Interjurisdictional Engagement Model.

The Nova Scotia Engagement Model is graphically represented on the following page by a 'Lighthouse'.

Nova Scotia is a member of a Canadian Interjurisdictional Engagement Team

Lighthouse

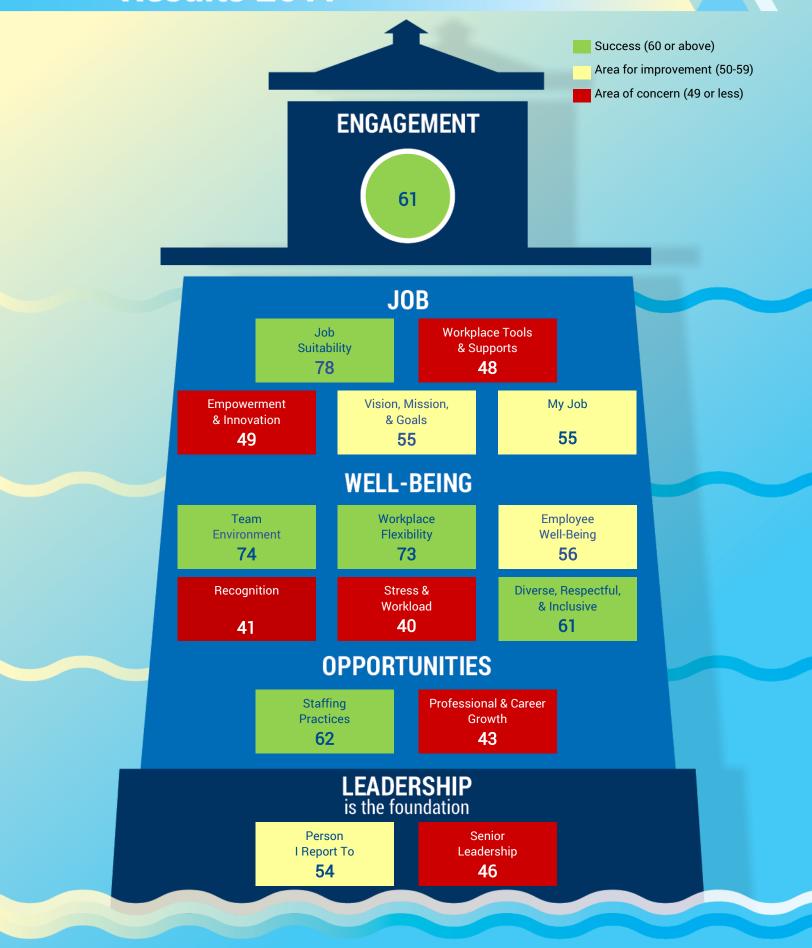
The Lighthouse represents the Model's three main characteristics.

- ∇ **Lens** The engagement index is located at the top of the Lighthouse.
- ▼ Structure Key elements and drivers of employee engagement measured by the model. These elements are captured under the themes of Job, Well-Being and Opportunities.
- **∇ Foundation** Leadership is the foundation on which the model is built.

Reading the Report

The Lighthouse graphic presents driver category scores based on the questions on the 2017 How's Work Going survey. The drivers are color coded to indicate overall satisfaction with the category. A priority matrix maps the driver categories from the lighthouse with the impact they have on an employee's engagement. The priority matrix allows users to graphically pinpoint priority areas for focus as well as areas of success. To further understand success or focus areas, please refer to the remaining report pages for specific survey questions and responses.

Results 2017



Priority Matrix



Increasing Impact on Employee Engagement

Highlight

Top 3 Success Areas

- 1. Job Suitability
- 2. Workplace Flexibility
- 3. Staffing Practices

Employees feel positive when they think about...

- ▼ Their job is a good fit for their skills and interests
- Their supervisor supports the use of flexible work arrangements, if operationally possible
- ▼ In their department, the selection of a person for a position is based on skills, knowledge and abilities

Top 3 Focus Areas

- 1. Senior Leadership
- 2. Recognition
- 3. Workplace Tools & Supports

Employees feel less positive when they think about...

- Having confidence in the senior leadership of their department
- Receiving meaningful recognition for work well done
- ▼ Their organization supporting employees through change

Detailed Results

Job

Area	Question	2017	Nova Scotia
Job Suitability	My job is a good fit for my skills and interests	85	81
	The work I do gives me a sense of accomplishment	79	68
	I am satisfied with my job	71	59
Workplace	I have the technology I need to do my job well	52	65
Tools & Supports	I have the tools, equipment and resources I need to do my job well ⁱⁱ	45	57
	I have support at work to provide a high level of service	53	57
	My organization supports employees through change	40	42
Empowerment	Innovation is valued in my work	50	47
& Innovation	I feel safe and supported by my organization to try new ideas	48	46
	I have opportunities to implement new ideas in my work	50	50
	I have opportunities to provide input into decisions that affect my work	52	52
	Continuous improvement of processes/procedures is encouraged in my department	43	46
Vision, Mission & Goals	I know how my work contributes to the achievement of my department's goals	77	65
	I have opportunities to provide input into the development of my department's strategic directions	33	33
My Job	I feel my job is secure	69	59
	I am paid fairly for the work I do ⁱⁱ	41	53

Well-Being

Team Environment I have positive working relationships with my co-workers Communication is encouraged between my work unit and other work units we work with 66 55 Workplace Flexibility My immediate supervisor supports the use of flexible work arrangements, if operationally possible I have support to balance my work and personal life I have support to balance my work and personal life I would describe my workplace as healthy, safe and supportive of my emotional well-being I would describe my workplace as healthy, safe and supportive of my emotional well-being Final Stress & Workload I receive meaningful recognition for work well done A1 A7 Stress & Workload The amount of stress I experience at work is reasonable A0 53	Area	Question	2017	Nova Scotia
Workplace Flexibility My immediate supervisor supports the use of flexible work arrangements, if operationally possible I have support to balance my work and personal life Employee Wellbeing I would describe my workplace as healthy, safe and supportive of my emotional well-being I would describe my workplace as healthy, safe and supportive of my physical well-being Recognition I receive meaningful recognition for work well done Yorkload The amount of stress I experience at work is reasonable ii My workload is reasonable ii My workload is reasonable ii In the past 12 months, my work experience has been affected by discrimination and/or harassment in the workplace iii I have access to the resources and supports I need to address disrespectful behavior in the workplace My department implements meaningful activities My department implements meaningful activities My immediate supervisor supports the use of flexible work arrangements, if operationally as 1.77 81			81	87
Flexibility flexible work arrangements, if operationally possible I have support to balance my work and personal life Employee Wellbeing I would describe my workplace as healthy, safe and supportive of my emotional well-being I would describe my workplace as healthy, safe and supportive of my physical well-being Recognition I receive meaningful recognition for work well done Stress & The amount of stress I experience at work is reasonable My workload is reasonable My workload is reasonable My work experience In the past 12 months, my work experience has been affected by discrimination and/or harassment in the workplace My department implements meaningful activities My department implements meaningful activities A14 52			66	55
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being safe and supportive of my emotional well-being I would describe my workplace as healthy, safe and supportive of my physical well-being 61 65 Recognition I receive meaningful recognition for work well done 41 47 Stress & The amount of stress I experience at work is reasonable 40 53 My workload is reasonable 40 55 Diverse, I am treated respectfully at work 74 71 In the past 12 months, my work experience has been affected by discrimination and/or harassment in the workplace 18 15 I have access to the resources and supports I need to address disrespectful behavior in the workplace My department implements meaningful activities 44 52			65	70
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to address disrespectful behavior in the workplace My department implements meaningful activities 11 52	•	has been affected by discrimination and/or	18	15
			65	63
			44	52

Opportunities

Area	Question	2017	Nova Scotia
Professional & Career	My organization supports my work-related learning & development	63	59
Growth	My department supports innovative ways of career development	40	42
	I have opportunities for career growth within the Government of Nova Scotia	26	39
Staffing Practices	In my department, the selection of a person for a position is based on skills, knowledge and abilities	62	42

Leadership

Area	Question	2017	Nova Scotia
Person I Report To	Keeps me informed of things that I need to know to do my job well	53	65
	Consults me on decisions that affect my work	47	62
	Provides clear expectations regarding my work	55	63
	Provides useful feedback about my work performance ⁱⁱ	45	60
	Treats me with respect	66	79
	I trust the person I report to	55	68
	I am satisfied with the quality of supervision I receive	55	66
Senior Leadership	Senior Leadership in my department provides clear direction	49	42
	Senior Leadership in my department makes timely decisions	44	36
	Essential information flows effectively from senior leadership to staff	45	36
	I have confidence in the senior leadership of my department	44	46

About Us

For more information, support in action plan development or information regarding current engagement initiatives, please contact:

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ⁱ In 2017, Nova Scotia updated its Engagement Model to include a 7th question. Overall, I feel valued as a Government of Nova Scotia employee has been included in the calculation of the Engagement Index. This update is consistent with the Canadian Interjurisdictional Engagement Model.

[&]quot; Question wording has changed slightly from the 2015 How's Work Going survey.

iii This question is not included in the category average presented in the lighthouse.